

HEALTHBRIDGE FOUNDATION OF CANADA
FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025



INDEPENDENT AUDITOR'S REPORT

To the Members of HealthBridge Foundation of Canada

Qualified Opinion

We have audited the financial statements of HealthBridge Foundation of Canada (the Foundation), which comprise the statement of financial position as at December 31, 2025, and the statements of changes in net assets, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many charitable organizations, the Foundation derives revenue from the general public in the form of individual contributions, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Foundation and we were not able to determine whether any adjustments might be necessary to revenue from individual contributions, and net expenses for the years ended December 31, 2025 and December 31, 2024, and current assets and operating fund - unrestricted balance as at December 31, 2025, December 31, 2024 and January 1, 2024. Our audit opinion on the financial statements for the year ended December 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Foundation in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

(continues)



Independent Auditor's Report to the Members of HealthBridge Foundation of Canada (*continued*)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

McCay Duff LLP

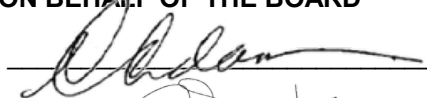
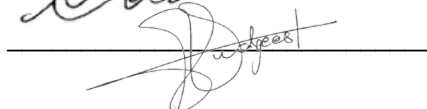
McCay Duff LLP,
Licensed Public Accountants.

Ottawa, Ontario,
June 25, 2026

HEALTHBRIDGE FOUNDATION OF CANADA
STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2025

	2025	2024
ASSETS		
CURRENT		
Cash	\$ 2,547,627	\$ 1,728,544
Cash equivalents	448,665	435,981
Accounts receivable	434,350	221,465
Prepaid expenses	11,590	10,916
	<u>\$ 3,442,232</u>	<u>\$ 2,396,906</u>
LIABILITIES		
CURRENT		
Accounts payable and accrued liabilities	\$ 343,168	\$ 158,604
Deferred contributions (Note 4)	2,764,574	1,873,396
	<u>3,107,742</u>	<u>2,032,000</u>
NET ASSETS		
OPERATING FUND - UNRESTRICTED	319,359	350,141
MEMORIAL FUND (Note 5)	15,131	14,765
	<u>334,490</u>	<u>364,906</u>
	<u>\$ 3,442,232</u>	<u>\$ 2,396,906</u>

ON BEHALF OF THE BOARD

Director - Dr. Orvill Adams (HealthBridge Co-Chair)

Director Prof. Dr. Mark Zuidgeest (HealthBridge Treasurer)

HEALTHBRIDGE FOUNDATION OF CANADA
STATEMENT OF CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2025

	2025	2024
UNRESTRICTED NET ASSETS - BEGINNING OF YEAR	\$ 350,141	\$ 387,630
Net expenses for the year	<u>(30,782)</u>	<u>(37,489)</u>
UNRESTRICTED NET ASSETS - END OF YEAR	<u>\$ 319,359</u>	<u>\$ 350,141</u>

HEALTHBRIDGE FOUNDATION OF CANADA
STATEMENT OF OPERATIONS
YEAR ENDED DECEMBER 31, 2025

	2025	2024
REVENUES		
Global Affairs Canada	\$ 3,388,120	\$ 3,258,271
Contributions - Foundations	789,823	752,712
Contributions - Individuals	6,305	6,000
Tobacco Free Kids	395,301	521,508
Program - SEATCA	97,517	69,177
Program - Other foundations	278,721	236,491
Investment revenue	45,855	59,144
Rental income	24,504	23,751
	<u>5,026,146</u>	<u>4,927,054</u>
EXPENSES		
Direct program costs	4,714,820	4,666,270
Administration		
Staff	121,899	131,190
Fixed costs	59,165	58,483
Variable costs	54,683	54,962
Other operating costs	46,651	32,434
Trustees meetings	17,638	37,447
	<u>5,014,856</u>	<u>4,980,786</u>
REVENUE (EXPENSES) FROM OPERATIONS	<u>11,290</u>	<u>(53,732)</u>
OTHER EXPENSES (INCOME)		
Loss (gain) on foreign exchange	19,274	(37,044)
Program development costs	22,798	20,801
	<u>42,072</u>	<u>(16,243)</u>
NET EXPENSES FOR THE YEAR	<u>\$ (30,782)</u>	<u>\$ (37,489)</u>

HEALTHBRIDGE FOUNDATION OF CANADA
STATEMENT OF CASH FLOWS
YEAR ENDED DECEMBER 31, 2025

	2025	2024
OPERATING ACTIVITIES		
Net expenses for the year	\$ (30,782)	\$ (37,489)
Memorial fund investment revenue	366	395
	<u>(30,416)</u>	<u>(37,094)</u>
Changes in non-cash working capital:		
Accounts receivable	(212,885)	173,532
Prepaid expenses	(674)	(1,597)
Accounts payable and accrued liabilities	184,564	27,071
Deferred contributions	891,178	275,245
	<u>862,183</u>	<u>474,251</u>
NET CHANGE IN CASH AND CASH EQUIVALENTS DURING THE YEAR	831,767	437,157
Cash and cash equivalents - beginning of year	<u>2,164,525</u>	<u>1,727,368</u>
CASH AND CASH EQUIVALENTS - END OF YEAR	<u>\$ 2,996,292</u>	<u>\$ 2,164,525</u>
CASH AND CASH EQUIVALENTS CONSIST OF:		
Cash	\$ 2,547,627	\$ 1,728,544
Cash equivalents	<u>448,665</u>	<u>435,981</u>
	<u>\$ 2,996,292</u>	<u>\$ 2,164,525</u>

HEALTHBRIDGE FOUNDATION OF CANADA
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

1. PURPOSE OF THE FOUNDATION

HealthBridge Foundation of Canada (the "Foundation") is an international non-profit, non-governmental organization founded in 1981, with headquarters in Ottawa. Its purpose is to identify, analyze, and bridge gaps in public health, including gaps between: Needs and technologies; Evidence and policies; Policies and practice.

The Foundation's mission is to work with partners world-wide to improve health and health equity through research, policy and action.

The Foundation works in Asia, Africa and the Americas. It is an agile and efficient organization that aims to improve the health of vulnerable populations, including those at risk of malnutrition, infectious disease (particularly malaria and HIV/AIDS), and emerging epidemics, such as obesity and tobacco-caused disease. HealthBridge helps local partners develop and implement appropriate solutions, apply innovative and sustainable practices, and promote effective policies.

The Foundation is incorporated under the Canada Corporations Act without share capital and during 2014, received certification of continuance under the Canada Not-for-Profit Corporations Act. The Foundation is exempt from income tax as a registered charity under the Income Tax Act of Canada.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO). The Foundation's significant accounting policies are as follows:

(a) Revenue recognition

HealthBridge Foundation of Canada follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which related restrictions are met. Grant funds and major contributions that have been received but not yet earned are reported as deferred contributions. Amounts that have been awarded and disbursed but not yet received are reported as accounts receivable. Unrestricted contributions are recognized as revenue when received or receivable, if the amount can be reasonably estimated, and collection is reasonably assured.

Investment revenue consists primarily of income earned on cash and cash equivalents. Where restricted by loan agreements or grants, unexpended interest is retained in a restricted fund, returned to the donor, or applied to the purpose of the grant. Where not restricted by the terms of a grant, interest is recognized as revenue when earned.

Rental income is recognized as revenue over the term of the lease as it becomes due and collection is reasonably assured.

(continues)

HEALTHBRIDGE FOUNDATION OF CANADA
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(b) Fund accounting

Revenues and expenses related to program delivery and administrative activities are reported in the Operating Fund.

The Memorial Fund reports donations internally restricted in memory of Timothy Stone. In November 1996, Timothy Stone, the Executive Director for HealthBridge, was tragically killed in a plane crash off the coast of Africa while working on one of HealthBridge's nutrition projects. Tim was very dedicated to HealthBridge's Mission and was instrumental in building HealthBridge into the organization it is today. Shortly after Tim's death, his family requested that donations could be made to HealthBridge in his memory. HealthBridge decided to set-up a memorial fund with those donations, and since 1996 has added to the memorial fund, any donations so directed. Investment revenue earned on resources of the Memorial Fund are reported in the Memorial Fund as earned. During the 2013 year end, the board approved for the Tim Stone Memorial Award to be established with the proceeds of the Memorial Fund. During the 2025 year, \$nil was presented (2024 - \$nil).

(c) Cash equivalents

Cash equivalents consist of term deposits which are redeemable within 60 days.

(d) Contributed services

The Foundation receives the services of many volunteers the cost of which cannot be reasonably estimated. Therefore, no representation of this expenditure has been included in these financial statements.

(e) Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in net expenses in the period in which they become known. Actual results could differ from these estimates.

(f) Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies have been translated into Canadian dollars at the rate of exchange prevailing at year end. Revenue and expense items are translated at the average rate of exchange for the year.

(g) Cloud computing arrangements

At the inception of a cloud computing arrangement with a supplier, the Foundation allocates the consideration of the arrangement to all of the significant separable elements based on their specific sales price. Expenditures on property, plant and equipment and rights to use an intangible asset are recognized according to the accounting policies applicable to these elements. To account for expenditures in cloud computing arrangements that fall within the scope of AcG-20, Customer's Accounting for Cloud Computing Arrangements, the Foundation elected to apply the simplification approach. These expenses are therefore treated as the supply of services and recognized as expenses when the Foundation receives the services in question. The Foundation recognizes prepayment as an asset when payments for goods or services are made in advance. Expenditures related to implementation activities are expensed as incurred.

(continues)

HEALTHBRIDGE FOUNDATION OF CANADA
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial instruments

Financial instruments are recorded at fair value when acquired or issued. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Foundation is in the capacity of management, are initially measured at cost.

The cost of a financial instrument in a related party transaction depends on whether the instrument has repayment terms. If it does, the cost is determined using its undiscounted cash flows, excluding interest and dividend payments, less any impairment losses previously recognized by the transferor. Otherwise, the cost is determined using the consideration transferred or received by the Foundation in the transaction. Transaction costs and financing fees on the acquisition, sale, or issue of financial instruments with actively traded markets, or originated from related party transactions, are expensed when incurred. All other transaction costs and financing fees are included in the initial measurement of the related financial instrument and amortized over the expected life of the financial instrument.

In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date

3. FINANCIAL INSTRUMENTS

It is management's opinion that the Foundation is not exposed to significant interest rate, liquidity, market or credit risks arising from its financial instruments.

Currency risk

Currency risk is the exposure of the Foundation's earnings that arises from fluctuations in exchange rates. The Foundation is exposed to currency risk through cash, accounts receivable and accounts payable. The Foundation monitors exchange rates throughout the year and holds foreign currency to minimize this exposure. There has been no change to the risk exposure from the prior year.

4. DEFERRED CONTRIBUTIONS

	Balance - Beginning of Year	Add: Amounts Received	Less: Revenue Recognized	Balance - End of Year
Deferred contributions	\$ 1,873,396	\$ 5,857,632	\$ 4,966,454	\$ 2,764,574

Contributions are restricted for use on specific projects. Contributions are recognized in revenue as the related expenses are incurred.

5. INTERNALLY RESTRICTED MEMORIAL FUND

	2025	2024
Balance - beginning of year	\$ 14,765	\$ 14,370
Investment revenue	366	395
Balance - end of year	\$ 15,131	\$ 14,765

HEALTHBRIDGE FOUNDATION OF CANADA
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

6. PROJECT AUDITS

Grants received from Global Affairs Canada (GAC), International Development Research Centre (IDRC), UN Habitat, Tobacco Free Kids (TFK), Southeast Asia Tobacco Control Alliance (SEATCA) and Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) are subject to specific terms and conditions regarding the expenditure of the funds. The Foundation's accounting records are subject to audit by the grant providers to identify instances, if any, in which amounts charged against contributions have not complied with the agreed terms and conditions and which therefore would be refundable. Adjustments, if any, to prior years' contributions are recorded in the year in which the grant providers request the adjustments.